## Risks: Devon Pension Fund

Risk status (score)	Overdue (0 - 0)	Low (1 - 9)	Medium (10 - 14)	High (15 - 23)	Very high (24 - 30)
Mitigating controls	Not started	Green	Amber	Red	Completed
Risk details A1: Accounting Cause: Lack of training/aware pension fund accountin Event: Non compliance with a regulations and fin reg Impact: Reputational damage. Qualified accounts. Notes 13/08/2019 - Risk word category added. 29/08/2019 - Risk word 10/11/2021 - Advice so Thompson re update r for Angela Stirland hav record to be updated a Angela Stirland to be r system user. DAP risk	ness around ng regulations. accounting s. ding updated and ding updated ought from Charlotte equired to account <i>v</i> ing left DCC. Risk accordingly and removed as a	Status and Risk owne Inherent status : 12 Med Current status : 9 Low ( Risk owner: Mark Gayle Accountable officer: Phi Category: Compliance Last review: 5 <sup>th</sup> April 20 Latest review details Controls reviewed and o	lium Unchanged) r lip Edwards 023	Mitigating controls Green Staff are kept up to legislative requirement meetings, professional internal communication Green Pension Fund fin and administration pro- in accordance with the Practice, International I Standards (IFRS), and t Regulations. Green Regular reconcilis between in-house recon- maintained by the custor managers. Green Internal Audits a annual basis. Green External Audit re- Fund's accounts annual	ents via network press, training and n procedures. ancial management cesses are maintained CIPFA Code of Financial Reporting he DCC Financial iations are carried out rds and those odian and investment re carried out on an eview the Pension

Risk details B3: Brunel Pension Partnership Cause: Ineffective governance of Brunel or departure of key people from Brunel Event: Ineffective management of the Fund's investments or at the extreme breakup of the partnership. Impact: Significant costs to the Fund and financial loss. Reputational damage.	Status and Risk owner Inherent status : 16 High Current status : 12 Medium ( Unchanged) Risk owner: Charlotte. Thompson Accountable officer: Mark Gayler Category: Operational Last review: 12 Jan 2023 Latest review details Review of mitigating actions and updated	Mitigating controls Green Shareholder agreement in place sets out governance framework and is regularly reviewed Green Strong team now in place at Brunel, so not dependent on one or two key individuals. Green Brunel have their own risk register which is regularly monitored both by the Brunel Board and the Oversight Board and Client Group. Amber Brunel are proposing to put in place a revised People Strategy to support recruitment and retention of key staff
Cm1: Communication Cause: Inadequate communications plan and/or insufficient resource to action. Event: Insufficient communication and engagement with pension fund stakeholders. Impact: Damage to reputation. Uniformed policy decisions. Non compliance with legislation/best practice. Notes 13/08/2019 - Risk wording updated and category added.	Inherent status : 12 Medium Current status : 9 Low (Unchanged) Risk owner: Charlotte. Thompson Accountable officer: Mark Gayler Category: Operational Last review: 5 <sup>th</sup> April 2023 Latest review details Controls reviewed and updated. Risk score reviewed	<ul> <li>Amber A communications strategy is in place and is due to be reviewed during 2022.</li> <li>Green The Devon Investment Services and Peninsula Pensions websites are kept up to date.</li> <li>Green Fund Performance is reported to the Investment &amp; Pension Fund Committee on a regular basis.</li> <li>Green Meetings are held regularly with the Fund's Employing Authorities.</li> <li>Green Benefit illustrations are sent annually to contributing and deferred Fund members.</li> <li>Green The contact list for employers is updated regularly.</li> </ul>

Risk details	Status and Risk owner	Mitigating controls Green Annual forums are held for employers and scheme members. Green The annual report and accounts are published on the Devon Pension Fund website.
Cu1: Custody Cause: Changing economic climate, fraud or changing financial position of the Custodian. Event: Failure of Pensions custodian. Impact: Financial loss. Failure to decrease deficit. Adverse media interest/damage to reputation. Notes 13/08/2019 - Risk wording updated and category added. 29/08/2019 - Risk wording updated.	Inherent status : 9 Low Current status : 6 Low Risk owner: Charlotte. Thompson Accountable officer: Mark Gayler Category: Operational Last review: 5 <sup>th</sup> April 2023 Latest review details Controls reviewed and confirmed.	Green The custodian contract is subject to regular review and periodic re-tendering by the Brunel Pension Partnership. Green The custodian must adhere to FCA and PRA financial regulations. Green Fund assets are protected in the event of insolvency of the custodian

D1: Data Protection	Inherent status : 9 Low	Green It is a mandatory requirement for all
	Current status : 6 Low ( Unchanged)	DCC employees to undertake Data Protection
	Risk owner: Charlotte. Thompson	training and to adhere to DCC's data
Failure to secure and maintain pension	Accountable officer: Mark Gayler	protection policy.

fund systems. Event: Loss of sensitive data. Impact: Reputation risk. Financial loss arising from legal action.	Category: Operational Last review: 5 <sup>th</sup> April 2023 Latest review details Review of controls and risk score	
Notes 13/08/2019 - Risk wording updated and category added. 29/08/2019 - Risk wording updated. 17/09/2021 - Devon Audit Partnership risk management team note Gov.UK press release 28.06.21 which may be of relevance https://www.gov.uk/government/news/eu- adopts-adequacy-decisions-allowing-data- to-continue-flowing-freely-to-the-uk		
F 1: Funding and Investments Cause:	Inherent status : 16 High Current status : 12 Medium ( Unchanged)	Green The Investment Strategy is set in accordance with LGPS investment regulations and takes into account the Fund's Liabilities
The committee Members and Investment Officers have insufficient knowledge of financial markets and inadequate investment and actuarial advice received. Event: The committee Members and Investment officers make inappropriate decisions.	Risk owner: Charlotte. Thompson Accountable officer: Mark Gayler Category: Financial Last review: 12 Jan 2023 Latest review details Review of controls	Green The Investment Strategy is reviewed, approved and documented by the Investment and Pension Fund Committee. Green DCC employ an external investment advisor who provides specialist guidance to the Investment and Pension Fund Committee
Impact: Poor fund performance/financial loss. Increased employer contribution costs.	_	regarding the investment strategy. Green An Annual Training Plan has been agreed for 2022/23.Training programmes are available for Committee Members and

Notes 13/08/2019 - Wording of risk updated and category added. 25/02/2020 - Wording of mitigation updated to reflect delay in producing handbook due to delay in new website		Investment Staff. This can be delivered virtually where required Green Members and Officers are encouraged to challenge advice and guidance received when necessary. Green Sharepoint site dedicated to training and knowledge in development is in place Green An induction session and pack will be
		provided for new members of the Committee and Board.
F 2: Funding and Investments Cause: The Pension Fund's investment strategy / strategic asset allocation fails to produce the required returns. Event: Volatility in the global and/or UK economy due to e.g. geo-political instability, changes to interest rates, Brexit, etc. Impact: Financial loss. Insufficient funds available to meet future obligations. Notes 13/08/2019 - Wording of risk updated and category added.	Inherent status : 20 High Current status : 15 High (Unchanged) Risk owner: Charlotte. Thompson Accountable officer: Mark Gayler Category: Financial Last review: 5 <sup>th</sup> April 2023 Latest review details Mitigations remain in place	Green Triennial actuarial valuations provide periodic indications of the growth in assets against liabilities. Employer contribution rates are set in response to this. The 2022 actuarial valuation includes provision for the fund to achieve full funding over 15 years. Green The funding level is updated on a quarterly basis, based on roll forward of the Triennial valuation data and subsequent investment returns, pension and salary increases and reported to the Committee. Green The investment strategy is reviewed annually by the Pension Fund Committee with advice from the External Investment Advisor to determine whether any action needs to be taken to amend the fund's asset allocation strategy.
		Green The Fund's investments are diversified across a range of different types of assets and

		globally to minimise the impact of losses in individual markets. Green Fund-specific benchmarks and targets are set. Assets are under regular review as part of the fund's performance management framework
		Green Long term nature of the Fund provides some mitigation as the volatility caused by issues such as Brexit will reduce over time.
		Green External review of the Fund's investment strategy is commissioned at minimum every three years. The last review was undertaken by Mercers who presented their review to the Investment and Pension Fund committee in February 2022.
F 3: Funding and Investments Cause: Collapse of Fund manager, investment arrangements are structured poorly, fraud. Event: The fund is exposed to unnecessary risks and avoidable costs. Impact: Financial loss.	Inherent status : 10 Medium Current status : 8 Low (Unchanged) Risk owner: Charlotte. Thompson Accountable officer: Mark Gayler Category: Operational Last review: 5 <sup>th</sup> April 2023 Latest review details Controls reviewed and confirmed	Green The Fund's investments are diversified across a range of different types of assets to minimise the impact of losses in individual markets. Green The new cost transparency initiative should ensure full transparency of costs Green Specialist services (e.g. transitions, currency transfers) are considered where appropriate in order to reduce costs.
Notes 13/08/2019 - Risk wording updated and category added.		Green The Investment and Pension Fund Committee will monitor investment arrangements under Brunel to ensure they provide for effective risk management and risk adjusted returns across the portfolios.

		<ul> <li>Green Fund managers are required to be fully compliant with FCA, PRA and other regulatory requirements.</li> <li>Green The risk that a fund manager cannot provide a service during windup is mitigated by the availability of transition management arrangements put in place by the Brunel Pension Partnership.</li> </ul>
F 4: Funding and Investments Cause: Inadequate risk management policies on Environmental, Social and Governance Issues. Lack of awareness/training. Event: The fund fails to manage environmental, social and governance risks. Impact: Financial loss. Damage to reputation. Notes 13/08/2019 - Risk wording updated and category added. 29/08/2019 - Risk wording updated	Inherent status : 15 High Current status : 8 Low (Unchanged) Risk owner: Charlotte. Thompson Accountable officer: Mark Gayler Category: Operational Last review: 5 <sup>th</sup> April 2023 Latest review details Controls reviewed and confirmed	<ul> <li>Green The Fund requires the Brunel Pension Partnership, and its other fund managers, to monitor and manage the risks associated with ESG issues, and will review with managers on a regular basis how they are managing those risks. Brunel has a leading reputation for responsible investment.</li> <li>Green The Fund will engage (through Brunel, its asset managers, the Local Authority Pension Fund Forum or other resources) with investee companies to ensure they can deliver sustainable financial returns over the long term.</li> <li>Green The Fund holds annual meetings for both employers and scheme members to provide the opportunity for discussion of investment strategy and consideration of non-financial factors.</li> </ul>
F 5: Funding and Investments	Inherent status : 20 High	Green The fund is well diversified and
Cause: Global financial crisis.	Current status : 16 High (Unchanged)Risk owner: Charlotte. ThompsonAccountable officer: Mark Gayler	consists of a wide range of asset classes which aims to mitigate the impact of poor

Substantial political changes. Event: The market crashes, reducing the value of investments. Impact: The deficit increases, or there is a failure to reduce the deficit. Financial loss. Increased employer contribution costs. Notes 13/08/2019 - Risk wording updated and category added.	Category: Financial Last review: 5 <sup>th</sup> April 2023 Latest review details (F6) Controls reviewed and confirmed	<ul> <li>performance from an individual market segment.</li> <li>Green Investment performance reporting and monitoring arrangements exist which provide the committee and investment officers with the flexibility to rebalance the portfolio in a timely manner.</li> <li>Green The long term nature of the liabilities provides some mitigation, in that markets tend to bounce back after crashes, such that the impact is significantly reduced.</li> </ul>
F 6: Funding and Investments Cause: Substantial changes to UK or global economies. Event: Pay and price inflation are higher than anticipated. Impact: There is an increase in liabilities which exceeds the previous valuation estimate. Notes 13/08/2019 - Risk wording updated and category added.	Inherent status : 16 High Current status : 12 Medium ( Unchanged) Risk owner: Charlotte. Thompson Accountable officer: Mark Gayler Category: Strategic Last review: 5 <sup>th</sup> April 2023 Latest review details (F7) Controls reviewed and updated	<ul> <li>Green The triennial actuarial valuation review focuses on the real returns on assets, net price and pay increases.</li> <li>Green Employers pay for their own salary awards and are reminded of the geared effect on pension liabilities of any bias in pensionable pay rises towards longer serving employees.</li> <li>Green The Fund is increasing its target allocation to investments in infrastructure funds with inflation linked returns, to act as a hedge against inflation increases.</li> <li>Green Inflation risk was addressed in the strategic reviewed undertaken by Mercer which was presented to the Investment and Pension Fund committee in February 2022.</li> </ul>

F 7: Funding and Investments Cause: Public services are cut and ill health increases. Event: There is an increase in the number of early retirements. Impact: There is an increase in liabilities which exceeds the previous valuation estimate. Notes 13/08/2019 - Risk wording changed and category added.	Inherent status : 9 Low Current status : 6 Low Risk owner: Charlotte. Thompson Accountable officer: Mark Gayler Category: Strategic Last review: 5 <sup>th</sup> April 2023 Latest review details (F8)Controls reviewed and confirmed. Risk score reviewed and revised	Green Employers are charged the extra capital cost of non ill health retirements following each individual decision. Green Employer ill health retirement experience is monitored.
F 8: Funding and Investments	Inherent status : 12 Medium Current status : 9 Low (Unchanged) Risk owner: Charlotte. Thompson Accountable officer: Mark Gayler Category: Strategic Last review: 12 Jan 2023 Latest review details (F9) Controls reviewed and confirmed.	Green Life expectancy assumptions are reviewed at each triennial valuation. For the 2022 Valuation this included a review of the impact of COVID19 on mortality. Green Mortality assumptions include an allowance for future increases in life expectancy. Green Data used for the 2022 valuation suggest that life expectancy improvements are slowing down

F9: Funding and Investments Cause: Inadequate training. Availability of staff. Cashflow issues for employers Event: Scheme employers' contributions to the Fund are not received, processed and recorded completely and accurately. Impact: There are increased costs across all remaining scheme employers. Notes 13/08/2019 - Risk wording updated and category added.	Inherent status : 12 Medium Current status : 9 Low (Unchanged) Risk owner: Charlotte. Thompson Accountable officer: Mark Gayler Category: Operational Last review: 5 <sup>th</sup> April 2023 Latest review details (F10) Review of controls	<ul> <li>Green The team has procedures in place to monitor the receipt of contributions to the fund.</li> <li>Green The team communicates regularly with scheme employers to ensure that contributions are made in a timely manner and are recorded accurately.</li> <li>Green Details of any outstanding and overdue contributions are recorded and appropriate action is taken in order to recover payments.</li> <li>Green Contribution monitoring report is presented to the Pensions Board at each meeting for review</li> </ul>
F10: Funding and Investments Cause: An employer ceases to exist with insufficient funding available to settle any outstanding debts, or refuses to pay the cessation value. Event: Departing employer does not fully meet their liabilities. Impact: Increased costs across the remaining scheme employers.	Inherent status : 12 Medium Current status : 6 Low (Unchanged) Risk owner: Charlotte. Thompson Accountable officer: Mark Gayler Category: Financial Last review: 5 <sup>th</sup> April 2023 Latest review details (F11) Controls reviewed	<ul> <li>Green Vetting prospective employers before admission and ensuring that they fully understand their obligations. Applications for admission to the Fund are considered carefully and a bond or guarantee is put into place if required.</li> <li>Green The Actuary has an objective of keeping contributions as stable as possible whilst ensuring the long term solvency of the Fund.</li> <li>Green Outstanding liabilities will be assessed and recovered from any successor bodies or spread amongst remaining employers.</li> </ul>

Notes 13/08/2019 - Risk wording updated and category added.		<ul> <li>Green The actuarial valuation attempts to balance recovery period with risk of withdrawal.</li> <li>Green If necessary, appropriate legal action will be taken.</li> <li>Green Bond levels for each relevant employer and Employer covenant risks are re-assessed following each triennial actuarial valuation.</li> </ul>
		Green Following changes to regulations, new policies have been put into place with regard to Deferred Debt and Debt Spreading Agreements. These will assist in managing exiting employer deficits.
F11: Funding and Investments Cause: Failure to meet regulatory requirements Event: Updated Legislative and regulatory requirements. Impact:	Inherent status : 12 Medium Current status : 8 Low (Unchanged) Risk owner: Charlotte. Thompson Accountable officer: Mark Gayler Category: Compliance Last review: 5 <sup>th</sup> April 2023 Latest review details (F14) Controls reviewed	Amber Currently much of the EU regulation has been retained in UK law following Brexit although this could change Green Officers receive regular briefing material on regulatory changes and attend training seminars and conferences, in order to ensure that any regulatory changes are implemented in the management of the Fund.
Additional work to ensure compliance. Fines for noncompliance. Damage to reputation. Loss of members.		Green All the Fund's current fund managers and financial counterparties have accepted Devon's application for elective professional client status
Notes 13/08/2019 - Risk wording updated and category added.		Green Robust training plan to ensure committee and officers have required knowledge and experience to meet the qualitative criteria to opt up.

F12: Funding and Investments Cause: Remedies resulting from McCloud and Sargeant legal cases. Event: Significant additional pension liabilities for the Fund. Impact: Increased employer contribution costs. Notes 13/08/2019 - Risk wording updated and category added. 29/08/2019 - Risk wording updated.	Inherent status : 10 Medium Current status : 10 Medium Risk owner: Charlotte. Thompson Accountable officer: Mark Gayler Category: Strategic Last review: 5 <sup>th</sup> April 2023 Latest review details (F16) Controls updated now valuation finalised and annual pension increase confirmed	Green Employer costs from the 2022 valuation has included estimated impact of McCloud Green CPI revaluation on CARE benefits currently high which will result in the McCloud guarantee applying to less members though actual impact unknown until the member leaves
F13: Funding and Investments Cause: Climate Change Event: Impact on investee companies of the consequences of climate change and the transition to a low carbon economy Impact: Financial loss and/or failure to meet return expectations Increases employer contribution costs	Inherent status : 16 High Current status : 12 Medium ( Unchanged) Risk owner: Charlotte. Thompson Accountable officer: Mark Gayler Category: Last review: 26 Jan 2023 (F17) Controls reviewed and updated	<ul> <li>Green 100% of Brunel's portfolios, across all asset classes, are carbon and climate aware. Consideration of climate change impacts is fully embedded into their manager selection process</li> <li>Green Brunel integrates climate change into their risk management process, using carbon footprinting, assessing fossil fuel exposure and challenging managers on physical risks, and seek to reduce unrewarded climate and carbon risk.</li> <li>Green The Devon Fund requires its non-Brunel investment managers (Infrastructure and Private Debt) to take climate change risks into account and report back regularly.</li> </ul>

		<ul> <li>Green The Devon Fund will undertake an annual assessment of the carbon footprint of its investments. The assessment as at 31 December 2021 showed a 44% reduction in the Weighted Average Carbon Intensity of the Fund's equity investments compared with 31 March 2019</li> <li>Completed The Fund has moved its UK and Smart Beta passive allocations to new UK Climate Transition and Global Paris Aligned funds to significantly reduce exposure to fossil fuel reserves.</li> </ul>
F14: Cyber Security Cause: Cyber Attack Event: Loss of access to key systems Impact: The fund cannot continue to operate and deliver its propriety services following a disaster, IT incident or data loss scenario	Inherent status : 20 High Current Status: Risk owner: Charlotte. Thompson Accountable officer: Mark Gayler Category: Last review: 20 Jan 2023	Completed - Logotech system for recording fund cash balances will be available to access on non DCC computers and via updated web browser. Not Started - Contract management of the Logotech system to incorporate the roles and responsibilities of both parties in the event of a cyber attack Completed - All staff have completed mandatory cyber security training Amber - All pensions and investment committee members and pension board members have received cyber security training Not Started - Business Continuity Plans include supplier contact details and plan to be tested every 12 months. The plan is reviewed by the Pensions Board.

G1: Governance Arrangements Cause: The Administering Authority fails to have appropriate governance arrangements, including the requirement for a Pension Board. Event: The administering authority is non compliant with legislation and/or best practice. Impact:	Inherent status : 12 Medium Current status : 8 Low (Unchanged) Risk owner: Charlotte. Thompson Accountable officer: Mark Gayler Category: Strategic Last review: 5 <sup>th</sup> April 2023 Latest review details Controls and risk score reviewed	Green DCC has produced a Governance Policy and Compliance Statement, as required by regulation 31 of the LGPS Regulations 2008. Green The Governance Policy and Compliance Statement is reviewed and updated regularly and scheme employers are consulted to ensure that the policy remains appropriate. Green The Statement is published on the Devon Pensions website: https://www.devonpensionfund.org.uk/fund- policies/important-documents/
There is an inability to determine policy. There is an inability to make effective decisions. There is an inability to deliver service. Negative impact on reputation.		Green Pension fund stakeholders are made aware of the Statement. Green DCC has appointed an Investment and Pension Fund Committee to discharge the duties of the Council as Administering Authority of the Pension Fund.
13/08/2019 - Wording of risk updated.		Green The Committee review and approve the annual statement of accounts of the Devon Pension Fund, consider whether appropriate accounting policies have been followed and whether there are concerns arising from the financial statements or from any audit that need to be brought to the attention of the Council. Green A Pension Board has been established as required by the Public Service Pension Act 2013.

		Green Support and training are being provided to ensure that the Board is equipped to undertake its role.
G2: Governance Arrangements Cause: Poor governance arrangements. Event: The Investment and Pension Fund Committee and Pension Board are unable to fulfil their responsibilities effectively. Impact: Non-compliance with legislation and/or best practice. There is an inability to determine policy, make effective decisions and/or deliver service. There is a risk to reputation. Possibility of fines/sanctions. Notes 13/08/2019 - Wording of risk updated and category added.	Inherent status : 12 Medium Current status : 9 Low (Unchanged) Risk owner: Charlotte. Thompson Accountable officer: Mark Gayler Category: Operational Last review: 5 <sup>th</sup> April 2023 Latest review details Controls and risk score reviewed	<ul> <li>Green The Committee has adopted the CIPFA Code of Practice on Knowledge and Skills, and regular training is provided to ensure that members have the level of understanding required.</li> <li>Green An Annual Training Plan is agreed by the Committee and Pension Board on an annual basis. The plan has been adapted to ensure provision of on-line sessions given the Coronavirus pandemic</li> <li>Green A training and induction programme is available for new Committee and Pension Board Members.</li> <li>Amber Some Committee members have yet to complete the Pension Regulator Public Sector Pensions Toolkit</li> <li>Green The Fund subscribes to relevant bodies (e.g. CIPFA, LAPFF, PLSA) and sends representatives to major conferences.</li> <li>Green DCC organises at least two training days per year for Investment and Pension Board</li> </ul>
		members, with an additional engagement day being held with the Brunel Pension Partnership. Green Committee and Pension Board members are made aware of and adhere to

the Governance Compliance Statement, and are encouraged to identify training requirements.
<b>Green</b> Following a request by the Pension Board, officers have produced a web based handbook to act as a knowledge hub

I1: Internal Cause:	Inherent status : 16 High Current status : 12 Medium ( Unchanged)	<mark>Green</mark> The Investment Manager is able to cover in the absence of the Head of Investments	
Concentration of knowledge in a small number of staff. Event: Loss of staff leading to a breakdown in internal processes and service delivery.	Risk owner: Charlotte. Thompson Accountable officer: Mark Gayler Category: Strategic Last review: 12 Jan 2023 Latest review details Controls and risk score reviewed	<mark>Green</mark> Knowledge of all tasks shared by at least two team members and can in addition be covered by senior staff.	
		Green Training requirements are set out in job descriptions and reviewed annually with team members through the appraisal process.	
' Notes		Green A formal training record for officers is maintained centrally.	
13/08/2019 - Risk wording updated and category added. 29/08/2019 - Risk wording updated.		<mark>Green</mark> A procedure manual is in place which sets out work instructions for the majority of crucial tasks undertaken.	
		<mark>Green</mark> The Devon Investment Services procedure manual will continue to be refined and updated on an ongoing basis.	

		Green The review of CIPFA's knowledge and skills framework relating to officers should result in key outcomes being delivered.	
I2: Internal Cause: Inadequate treasury management practices. Event: Fraud, corruption or error. Impact: Risk of financial loss. Damage to reputation. Notes 13/08/2019 - Risk wording updated and category added.	Inherent status : 12 Medium Current status : 9 Low (Unchanged) Risk owner: Charlotte. Thompson Accountable officer: Mark Gayler Category: Operational Last review: 5 <sup>th</sup> April 2023 Latest review details Controls reviewed and remain appropriate	Green Counterparty transactions are authorised by senior staff outside of the investment team.Green All staff are covered by fidelity insurance up to £15 millionGreen Sufficient members in the team to cover absence and leaveGreen Appropriate separation of duties exists.Green Treasury Management Practices are reviewed and updated regularly.Green Up to date financial regulations and practices.Green Processes in place ensure that all elements of the daily treasury management activity can be carried out remotely away from the office.	

PP 1 - Annual Benefit Statements		Green • Project management approach • Regular
		contact with employers to obtain data. • Monthly
Cause/s	Risk owner: Rachel Lamb	interfacing to reduce workload at year end • Statements
Staffing Absences	Accountable officer: Martin Oram	to employers for 31/07 to allow time for distribution to
ICT Failures	Category: Operational	staff prior to 31/08
Poor data quality	Last review: 7 <sup>th</sup> Feb 2023	Amber Following the completion of the historic data
Event	Latest review details	sign off exercise, employers will move to monthly
Annual Benefit statements are not sent to		interfacing which will reduce the number of queries at
active and deferred members by 31st		year-end. Target date for completion is 31st March
August.		2023.
Impact		2023.
Fines from the regulator		
Damage to reputation		
Increased complaints from Members		
Increased demand on resources to rectify		
the situation		
Creation of a backlog of other tasks due to		
diverted resource.		

PP 2 - Failure to provide basic information about the	Inherent status : 10 Medium	Green Reviews of documentation/letters
LGPS	Current status : 8 Low (Unchanged)	Green Website regularly updated
Cause/s Inability to access basic LGPS information via the website due to IT issues or non publication. Starter Packs not being sent and/or received by members. General scheme literature not being made available to members. LGPS Administration team not informed of new members. Event Failure to make available provide Basic information about the LGPS including: how benefits are worked out; how member and employer contributions are calculated. Impact Negative reporting by or fines from the Pension's regulator. Damage to reputation.	Risk owner: Rachel Lamb Accountable officer: Martin Oram Category: Operational Last review: 7 <sup>th</sup> Feb 2023 Latest review details Risks and mitigating controls remain appropriate Risk reviewed by the	Completed Links to Pension Funds investment information and LGPS included on website Completed A revised New Starter pack has been designed and is now provided to members Completed Our methods and content of communication will be reviewed to ensure that members and employers are provided with accurate and relevant information.

PP 3 - Non-compliance with legislation and failure to correctly implement new legislation and regulations Cause Lack of structure/process to identify new legislation as it is released. Event Non-compliance with legislation/regulations. Impact Incorrect benefit payments. Damage to reputation. Fines from Regulators.	Inherent status : 12 Medium Current status : 6 Low (Unchanged) Risk owner: Rachel Lamb Accountable officer: Martin Oram Category: Operational Last review: 7 <sup>th</sup> Feb 2023 Latest review details Risks and mitigating controls remain appropriate. Risk reviewed by the Pension Board on 7 <sup>th</sup> Feb 2023	<ul> <li>Green LGA/External training</li> <li>Green Project work approach to implementation of legislative changes.</li> <li>Green In house training for all staff. • Use of Perspective and Bulletins</li> <li>Completed A Training and Technical team is now in place, following the Pension Review. The team has commenced delivering training across the teams.</li> </ul>
PP 4 - Failure of employing authority to provide timely and accurate member data Cause Employing authorities not fulfilling their responsibilities. Event Delays in the provision of pensions member data. Inaccuracies in the pension member data. Inpact Incorrect benefit calculations. Financial Loss due to compensation to members. Incorrect benefit payments Delays to payments Additional work to request and correct information	Current status : 9 Low (Unchanged) Risk owner: Rachel Lamb Accountable officer: Martin Oram Category: Operational Last review: 7 <sup>th</sup> Feb 2023 Latest review details Risks and mitigating controls remain appropriate. Risk reviewed by the Pension Board on 7 <sup>th</sup> Feb 2023	Green Pension Administration Strategy in place since April 2015 and was revised in 2020. Employer duties are clearly identified in the PAS. Ability to fine employers is provided for in PAS and LGPS regulations. Green Employing authorities are contacted for outstanding information when it is identified that information is missing or contains errors. Green Outstanding data queries are passed to Employer and Communications Team to monitor Completed Guidance available on website Green Individual employer meetings include review of employer performance Completed An Employer and Communications team is now in place. The team will consider employer performance and take action to address any issues, as required.

PP 5 - Withdrawal of support for Employer Self Service		Green Software provider is required to give 12 months' notice before any change to the contract
Cause Pensions software provider withdrawing support for ESS Event Employers will no longer be able to access member records, run estimates or submit and receive information via ESS. Impact Increased workloads and reduced efficiency for PP which may result in delays in information being provided to employers, possible breaches and an increase in complaints.	Risk owner: Rachel Lamb Accountable officer: Martin Oram Category: Operational Last review: 7 <sup>th</sup> Feb 2023 Latest review details Risks and mitigating controls remain appropriate. Risk reviewed by the Pension Board on 7 <sup>th</sup> Feb 2023	Amber Consideration is being given to a number of options. The development of an internal solution is being prioritised to ensure continued service delivery. The E&C team have commenced work on this project and are aiming to have a solution in place by

Cause Insufficient communication and engagement with LGPS scheme members/employers. Event Employers and or Members are not made aware of their entitlements within LGPS resulting in Non-compliance with legislation and/or best	Current status : 9 Low (Unchanged) Risk owner: Rachel Lamb Accountable officer: Martin Oram Category: Operational Last review: 7 <sup>th</sup> Feb 2023 Latest review details Risks and mitigating controls remain appropriate. Risk reviewed by the Pension Board on 7 <sup>th</sup> Feb 2023	Green The Peninsula Pensions website is kept up to date Green Meetings between PP managers and Communications team on a regular basis, with a communications plan and strategy for the year ahead Green Meetings are held with the Funds Employing Authorities and on request for training Green Benefit illustrations are sent annually to contributing and deferred Fund members Green The contact list for employers is updated regularly. Green Annual forums are held for employers and Trade Unions Green The annual report and accounts are published on the Peninsula Pensions website Amber A Communication Policy exists for the Devon Pension Fund, which includes Peninsula Pensions. The Peninsula Pensions Senior Management team are considering creating a separate communication policy for Peninsula Pensions which will be brought to the Board for consideration during 2023
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PP 7 - Non Payment of Pension Benefits Cause Systems Failures Lack of information from employers Poor internal processes Event Pension benefits are not paid. Impact Damage to Reputation. Financial loss arising from compensation claims.	Risk owner: Rachel Lamb Accountable officer: Martin Oram Category: Operational Last review: 7 <sup>th</sup> Feb 2023 Latest review details Risks and mitigating controls remain appropriate. Risk reviewed by the Pension Board on 7 <sup>th</sup> Feb 2023	Amber Fully updated Pensioner Payroll Manual is now in place. An online training resource is being developed and will be completed during 2022.
PP 8 - Payment to deceased pensioners Cause LGPS Information is not updated as circumstances change. Poor internal processes. Event Pension benefits continue to be paid to deceased pensioners. Impact Damage to Reputation. Financial loss arising from overpayments. Additional resource to recover funds	Inherent status : 8 Low Current status : 6 Low (Unchanged) Risk owner: Rachel Lamb Accountable officer: Martin Oram Category: Operational Last review: 7 <sup>th</sup> Feb 2023Latest review details Risks and mitigating controls remain appropriate. Risk reviewed by the Pension Board on 7 <sup>th</sup> Feb 2023	Green All pensioners are contacted annually. Green Pension suspended if post is returned Green Pensioners are incorporated into National Fraud Initiative Green Further targeted checks are conducted with credit reference agencies as appropriate Green Monthly mortality screening is undertaken and any positive matches are ceased immediately Green Western Union overseas existence service undertaken bi annually Green Tell us once service has been rolled out to LGPS. All relevant staff now have access and we are using fully utilising the service.

PP10 - Data and System Security Cause Insecure pensions and administration data. Event Loss/disclosure of Sensitive Data/Information. Impact Financial costs from legal action. Fines from ICO.	Inherent status : 9 Low Current status : 6 Low (Unchanged) Risk owner: Rachel Lamb Accountable officer: Martin Oram Category: Operational Last review: 7 <sup>th</sup> Feb 2023Latest review details Risks and mitigating controls remain appropriate. Risk reviewed by the Pension Board on 7 <sup>th</sup> Feb 2023	Green Access and security controls exist and the system is tested regularly by Heywoods and PP. Green The system is subject to regular checks by internal audit. Green In-house GDPR training is delivered to all new and existing team members on an annual basis to ensure that staff are fully aware of requirements under the data protection legislation. In addition to this, all staff are required to complete DCC's GDPR e-learning assessment annually.
PP11 - Personal Member Data Cause Error when printing/sorting/compiling data. Poor internal processes. Event Information issued to the wrong person/organisation. Impact Financial Costs from legal action. Fines from ICO.	Inherent status : 9 Low Current status : 6 Low (Unchanged) Risk owner: Rachel Lamb Accountable officer: Martin Oram Category: Operational Last review: 7 <sup>th</sup> Feb 2023 Latest review details Risks and mitigating controls remain appropriate. Risk reviewed by the Pension Board on 7 <sup>th</sup> Feb 2023	<ul> <li>Green It is a mandatory requirement for all DCC employees to undertake Data Protection training and to adhere to DCC's data protection policy.</li> <li>Green In-house GDPR training is delivered to all new and existing team members on an annual basis to ensure that staff are fully aware of requirements under the data protection legislation. In addition to this, all staff are required to complete DCC's GDPR e-learning assessment annually.</li> <li>Completed Internal e-Learning training 'Sharing personal data' was also undertaken by whole office during March 2018. All staff are required to complete DCC's e-learning assessment annually.</li> </ul>

PP12 - Knowledge Management		Green Knowledge of all tasks are shared by at least two
	Current status : 12 Medium	team members and can in addition be covered by senior
Cause	(Unchanged)	staff
Departure or non-availability of staff who hold key	Risk owner: Rachel Lamb	Green Training requirements are set out in job
knowledge.		descriptions.
Event	Category: Strategic	Amber The Training and Technical team have created
Breakdown in internal processes and service		training and procedure notes for the team covering all major
delivery.		
Impact	Risks and mitigating controls remain	processes. These will help to ensure consistency across the teams and will assist with the training of new recruits.
Financial Loss due to costs of obtaining resource,		Training notes are kept under review and updated as and
or delays/inefficiencies in existing processes.	Dovon Dongion Doord on 7/10 Eab	when regulations come into effect.
Reputation Damage.	2023	

PP13 - Scheme Membership Data	Inherent status : 9 Low Current status : 6 Low (Unchanged)	Green Information and instructions are only accepted from authorised sources.
Cause Incorrect information from employers. Fraudulent provision of data. System errors Poor internal processes. Event Unauthorised or invalid payments.	Risk owner: Rachel Lamb Accountable officer: Martin Oram Category: Operational Last review: 7 <sup>th</sup> Feb 2023 Latest review details Risks and mitigating controls remain appropriate. Risk reviewed by the	Green Employers and scheme members are required to review and confirm membership records annually Green Benefit calculations are checked by senior colleagues and are subject to independent authorisation Green All transactions comply with DCC financial regulations and are subject to independent authorisation
npact Pension Board on 7 <sup>th</sup> Feb 2023 inancial loss eputational Damage	Green All staff are covered by fidelity insurance up to £15 million Green Members approaching 75 are separately identified monthly	
		Green Data accuracy checks undertaken by the systems team including address / NINO checks
		<b>Completed</b> Employer Self Service introduced. <b>Amber</b> Employers are currently in the process of undertaking a historic data sign off exercise. Once an employer has been signed off, they will move to monthly data submissions. Target date for completion is 31st March 2023.

PP14 - Compliance with Disclosure Regulations Cause Requirement to issue information within a certain timescale after a request/event. Event Failure to comply with disclosure regulations and to process accurate pension benefit payments in a timely manner.	Current status : 6 Low (Unchanged) Risk owner: Rachel Lamb Accountable officer: Martin Oram Category: Operational Last review: 7 <sup>th</sup> Feb 2023 Latest review details	
Impact Complaints which take up time to resolve. Additional Time spent chasing data Regulator Fines Compensation costs for members	Pension Board on 7 <sup>th</sup> Feb 2023	Amber Full review of performance within PP being conducted to incorporate Employer performance and Admin strategies. Target date for completion 31/12/22 (with ongoing reviews and development after this date).
PP15 - Fraud, Corruption and Error Cause Poorly designed or implemented management practices/processes. Staff deliberately updating or providing fraudulent data. Event Fraud, corruption or error. Impact Financial Loss Reputational Damage	Current status : 9 Low (Unchanged) Risk owner: Rachel Lamb Accountable officer: Martin Oram Category: Operational Last review: 7 <sup>th</sup> Feb 2023 Latest review details Risks and mitigating controls remain appropriate. Risk reviewed by the Pension Board on 7 <sup>th</sup> Feb 2023	<ul> <li>Green Transactions are authorised by senior staff</li> <li>Green All staff are covered by fidelity insurance up to £15 million</li> <li>Green Sufficient members in the team to cover absence and leave</li> <li>Green Heywoods Audit trace report</li> <li>Green Appropriate separation of duties exists</li> <li>Green Up to date regulations and practices</li> <li>Green Internal and external audit checks performed to ensure that appropriate and effective controls are in place</li> </ul>

PP16 - Loss of Shared Service Partner	Inherent status : 9 Low	Green Constant assessment of Performance
Cause Shared service partner choosing to use a different pensions administrator. Event Peninsula pensions no longer operates on the same scale. Impact Reputational Damage. Loss of staff / redundancies.	Risk owner: Rachel Lamb Accountable officer: Martin Oram Category: Strategic Last review: 7 <sup>th</sup> Feb 2023 Latest review details Risks and mitigating controls remain appropriate. Risk reviewed by Devon	Green Quarterly Shared Service meetings with key Fund colleagues Green Regular meetings between Peninsula Pensions and Employers Green Employer Newsletters Amber Full review of performance within PP being conducted to incorporate Employer performance and Admin strategies. Target date for completion 31/12/22 (with ongoing reviews and development after this date).
Cause Connection issues. Supplier fault Cyber Attack. Event The hosted Altair pensions system fails.	Current status : 10 Medium (-5) Risk owner: Rachel Lamb	Green The system is backed-up daily. System is hosted by Heywoods Green A full disaster recovery plan and Business Continuity Plan is in place and tested/updated annually.

Cause Cyber-attack on the Pensions ICT systems and or host systems. Event Loss of system access. Theft of confidential/personal data. Impact Inability to make payments to members.	Current status : 10 Medium (Unchanged) Risk owner: Rachel Lamb Accountable officer: Martin Oram Category: Operational Last review: 7 <sup>th</sup> Feb 2023 Latest review details Risks and mitigating controls remain appropriate. Risk reviewed by the Pension Board on 7 <sup>th</sup> Feb 2023	Green Ensure that the relevant people are suitably vetted and trained, that administrators and service providers have measures in place to avoid security breaches Green A full disaster recovery plan and Business Continuity Plan is in place and tested/updated annually Green Information from The Pensions Regulator: You can assess how secure your scheme is and find out more about protecting yourself on the government's Cyber Essentials website. And for more information about protecting against cyber threats, visit the National Cyber Security Centre's website.
Cause Member Self Service access is compromised due to insecurity or lack of maintenance. Event Data is accessed and or obtained inappropriately. Impact Damage to reputation	Current status : 6 Low (Unchanged) Risk owner: Rachel Lamb Accountable officer: Martin Oram Category: Operational Last review: 7 <sup>th</sup> Feb 2023 Latest review details	Green Information and Instructions are only accepted from authorised sources Green It is a mandatory requirement for all DCC employees to undertake Data Protection training and to adhere to DCC's Data Protection Policy Green Regular penetration testing Green Secure website (annual license renewal)